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#### Las Vegas as the American Milan: Economic growth in the world economy

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## Las Vegas as the American Milan: Economic Growth in the World Economy

Robert Lang, UNLV Director Brookings Mountain West

# Why Milan?

## Milan as a Metaphor

- Milan Makes Stuff and is a Tech City
- Milan's Specialty as a World City is Design and Trade
- Milan is Not a Museum—Unlike Some Other Italian Cities that have Inspired Las Vegas such as Venice and Florence
- Design Needs Flair—We Got Plenty of That and it Plays to a Key Strength



#### Milan is as Also a Direction

- Toward More Global Connectivity
- Toward a More Diversified Economy
- Toward Signature Styles for the City Such as the Mid Century Modern that Palm Springs Now Plays off of Just Because Sinatra Once Lived There
- Toward a Host of Other Industries that Play to Our Strengths
- Bottom Line: Think Milan

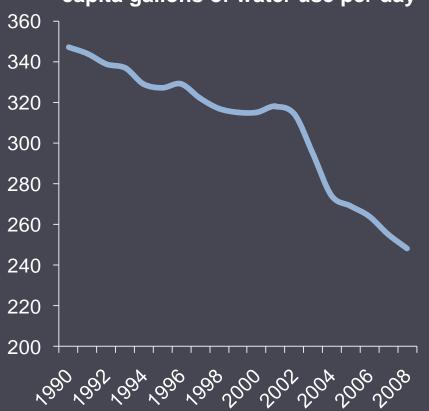


First We Need Some Image Work: Sustainable Las Vegas—Closer to Reality Than You Might Think



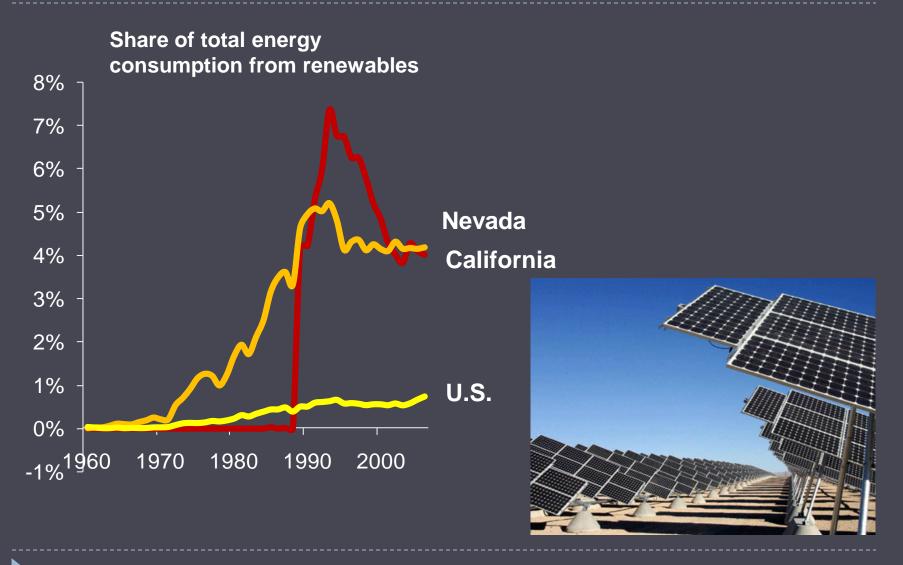
## Water Use is Dropping!

## Southern Nevada Water Authority per capita gallons of water use per day



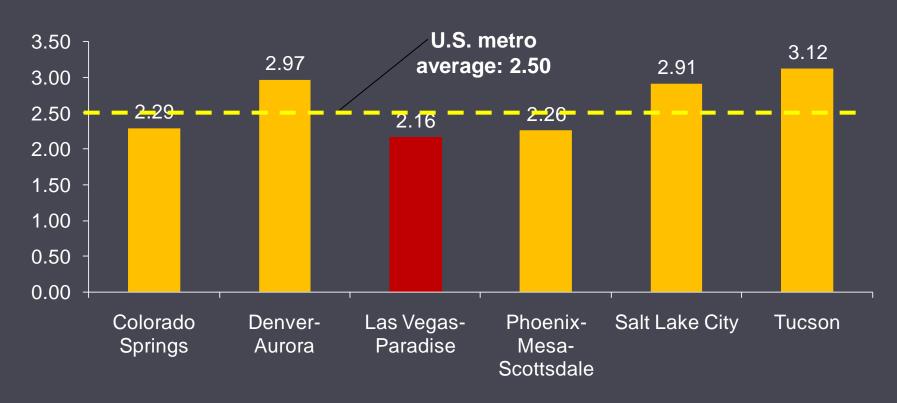


#### Nevada is Adopting Renewable Energy



#### Las Vegas has a Low Carbon Footprint

#### Million metric tons of carbon emitted per capita, 2005



#### It's Also Denser Built than the East



Las Vegas

**Atlanta** 

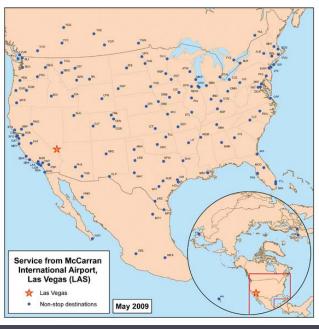


Also, Las Vegas is a "Bridge to Somewhere" and a "World Business Space"



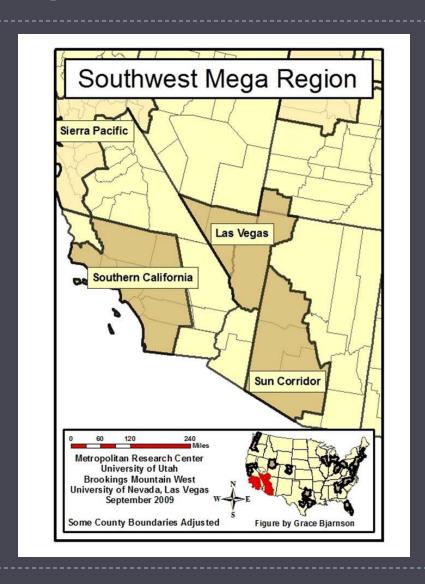
## Las Vegas: The Convening City







### LA-Las Vegas-Phoenix Connections



## Population Change, 1970-1940

#### **Southwest Megaregion**

(Thousands)

Megapolitan Area	1970	2000	2010	2025	2040	Growth '70-'40	Percent Change
So Cal Las Vegas Sun Corridor	11,976 323 1,447	20,237 1,674 4,297	2,407	•	4,442		
Total	13,746	26,208	30,741	37,249	43,948	30,202	220%

Source: Woods & Poole, 2009



## Official 2009 High-Speed Rail Map



## We Will See High-Speed Rail



#### **And Interstate 11 to Phoenix**





## Business Travel Network, 2005

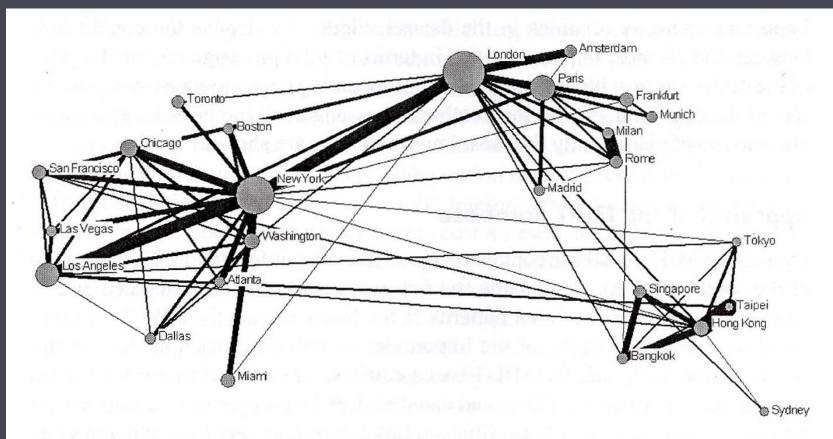
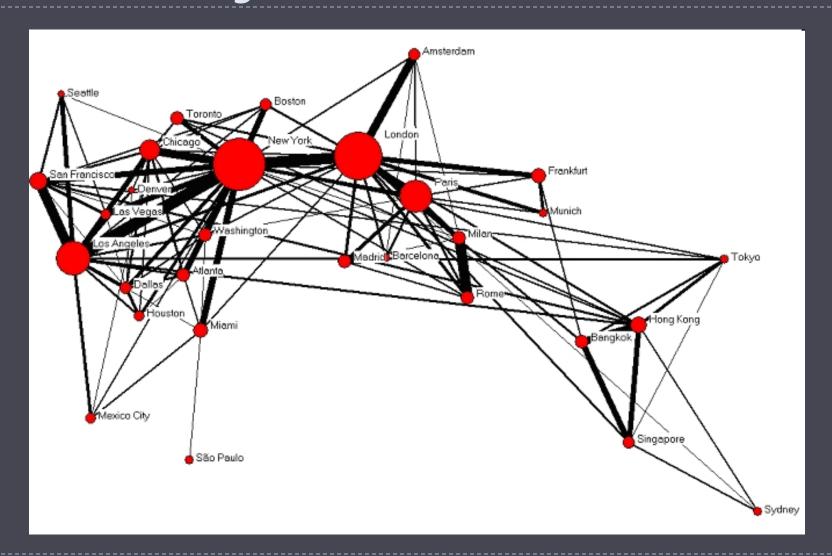


Figure 3.1 Most important cities and their links in the world city network (source: Derudder and Witlox 2005b)



## World City Air Network, 2009

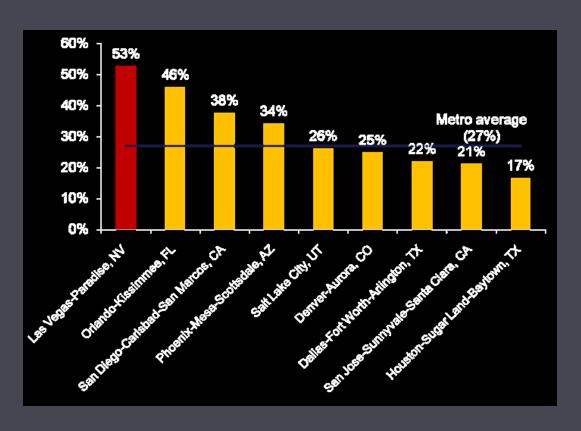




# **Economic Diversification—The Next Frontier**

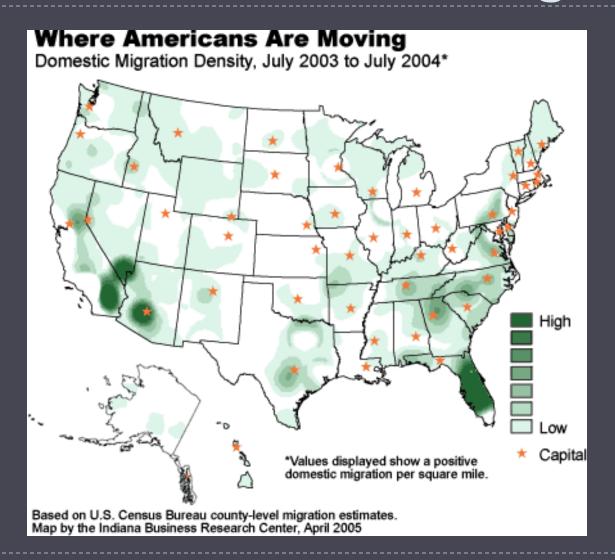


## Overlying on Growth & Tourism



Share of metro private sector GDP from food, drinking, leisure, hospitality, construction, and real estate

## We Used to Count on Migrants

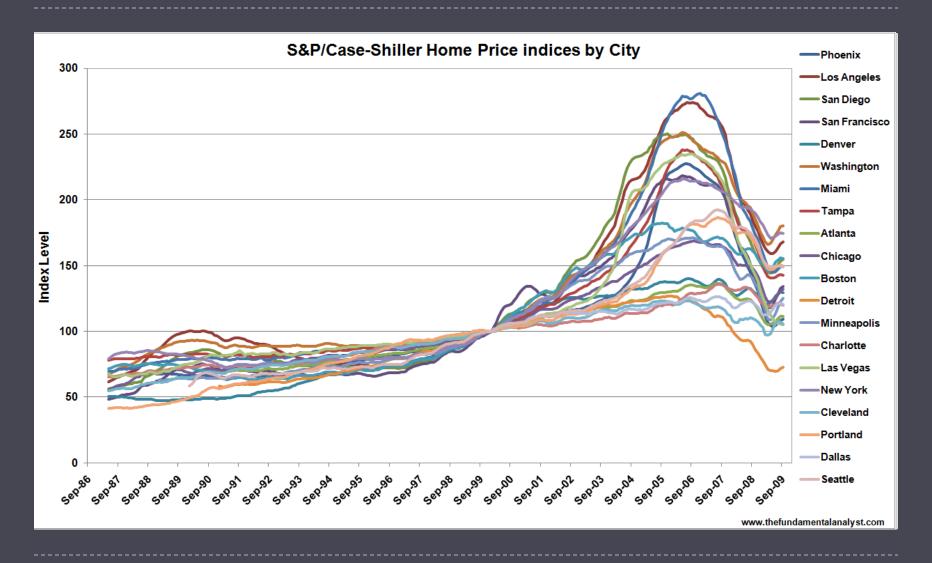


### One More Migrant Wave?

- We Are Due at Least one More Semi-Boom Round of Growth
- Case-Shiller Numbers Point to a Value Gap with California
- Look at RTC Cities in the 1990s— Phoenix, Dallas, and Denver
- In Recovery, Real Estate Overhang can Switch from a Drag on Growth to a Driver of Growth



#### Case-Shiller Boom/Bust



## A Future in Alternative Energy





### **Tech Future: The Switch**



## Repurpose Yucca Mountain





### Leverage the Region's World City Assets



### Vegas as a Permanent Trade Show



CEA Now Has Exclusive
Rights to the Trademark
"World Trade Center Las
Vegas" The Consumer
Electronics Show will
Now Become a
Permanent Fixture in Las
Vegas...May Others
Follow?

## And There are Other Big Shows



Comic Con is a Perfect Fit For Las Vegas. This is Now the Biggest Media Show in the Industry and Would Play to the Vegas-Hollywood Connection

## So What's Holding Las Vegas Back?

- A Relatively Uneducated Workforce—See the Recent Brookings Mountain Monitor
- Las Vegas's Native-Born Population is Less Educated Than Denver's Foreign-Born One
- We are Dramatically Under Investing in Higher Education
- **UNLV Ranks Below New Mexico**



## A Serious Research University

- The Arizona Plan: Build up the Research University in the Largest Metropolitan Area
- **▶ Either Fund UNLV or Cut it Free**
- Let UNLV Keep its Out-of-State Tuition
- Allow for Differential Tuition
- ► UNLV is the Only Graduate School Game in Town—Expand it!
- Leverage Federal Research Funds



#### **IMW True Research Universities**

- Carnegie Research University "Very High" Category
- Just 7 Total in the Mountain West:
- 3 in CO, 2 in AZ, 1 in Utah, 1 in NM
- A Big Fat Zero in Nevada
- UNLV/UNR rank with NAU in AZ
- Las Vegas—a Metro with Almost 2 Million—Has the Research Capacity of Flagstaff, AZ or Las Cruces, NM—Wow!



#### **Final Comments**

- Make Strategic Investments in Higher Education
- Go After Federal Resources—Stop Leaving our Money on the Table
- Target Businesses that Match Key Clusters and our Comparative Advantages
- Finally, We Should Establish a New Economic Vision for Las Vegas



# Thank You!