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Inside UNLV

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Inside UNLV

Faculty and Staff Publication

September 2001



RENOVATION of the old library currently is under way. The first phase of the project involves remodeling 129,000 square feet of the existing facility to house the William S. Boyd School of Law. After that phase is completed next year, work will begin on the remainder of the project, which will involve remodeling another 40,000 square feet of space to accommodate administrative offices. This renovation project is only one of several remodeling and construction projects now taking place on campus.

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Numerous Construction Projects Help University Keep Pace with Unprecedented Growth

Construction has clearly become a way of life at UNLV.

It's difficult to walk more than a block or two on campus without seeing laborers in hardhats or hearing the sounds of heavy machinery at work.

"This is a time of unprecedented construction on campus," said Juanita P. Fain, vice president for administration. "We've been putting up new buildings, remodeling old ones, building a softball field – basically every type of construction you can think of."

"All these projects are imperative in order for us to keep up with the growth we're experiencing," she said. "In order to continue to provide the kind of quality education to which we at UNLV are committed, we have to have good facilities."

"I know that the building process is sometimes disruptive, and I truly appreciate the willingness of students, faculty, and staff to put up with temporary inconveniences while we work on improvements that will make things better for all of us in the long run," Fain said.

Below, *Inside UNLV* takes a look at some construction projects now under way, recently completed, or projected to get under way in the near future.

— **Tonopah Living Learning and Scholarship Complex.** The 433-bed addition to UNLV's original residence hall opened in time for the start of fall semester. With the \$16.8 million, nearly 99,000-square-foot addition, the complex now houses a total of 648 students and consists of 158,526 square feet. The original Tonopah Hall, which first opened in 1966 and underwent a substantial renovation in 1992, now will be known as the north wing of the

new, three-wing complex. With the opening of the addition to Tonopah, UNLV now is able to provide residence hall rooms for 1,500 students. The project was designed by the Phoenix architectural firm of Daniel, Mann, Johnson & Mendenhall. Clark & Sullivan Constructors Inc. served as the general contractor.

— **Lee and Thomas Beam Music Center.**

Move-in for this \$8.6 million, 35,000-square-

foot building is in progress. Designed to house a variety of facilities for the university's music department, the building includes a recital hall, a music library listening center, a recording studio, practice rooms, and the Arnold Shaw Research Center for Popular Music. The building was designed by Dekker/Perich/Holmes/Sabatini. Haydon Building Corp. served as the contractor.

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News and Public Information Office Launches *Inside UNLV*

Inside UNLV, a new publication for UNLV faculty and staff, will be used to enhance internal communication on campus, according to Tom Flagg, director of the UNLV News and Public Information Office.

"The goal of this publication is to find new and improved ways of communicating with faculty and staff," Flagg said, adding that his office will oversee the publication, as well as several other initiatives aimed at improving internal communication.

The eight-page publication will carry in-depth news relevant to employees, including information about the colleges and updates on policy changes. It will also include columns from President Carol C. Harter, the deans, and administrators involved in policy decisions.

News and Public Information's Diane Russell will serve as editor of the new publication.

The News and Public Information Office will also continue to produce *Update*, the campus's longtime newsletter, though it will be somewhat abbreviated, Flagg said.

"We wanted to continue *Update* to keep people on campus informed of events and developments that occur between issues of *Inside UNLV*," Flagg said. "It will retain most of its original information, though the content of *Update*'s 'Faculty/Staff Spotlight' has been moved to 'Spotlight on Accomplishments' in *Inside UNLV*."

News and Public Information staff member Betty Blodgett will continue to serve as *Update* editor.

In addition to producing this new publication, the News and Public Information Office will be working in the next several months to improve internal communication on the Web and E-mail systems.



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Introducing *Inside UNLV* by Dr. Carol C. Harter

Welcome to *Inside UNLV*, our new internal communication publication. I am quite pleased to introduce this new publication, which I hope will keep the campus better informed about important university issues, programs, and accomplishments.

As part of my introduction of this publication, I would like to offer some background on the circumstances that led to its creation. In recent years, the cabinet and I have made a concerted effort to become more attuned to the issue of internal communication.

Recognizing that our students, faculty, and staff are our first and most important stakeholders, we have sought to become more mindful of their understandable interest in hearing about noteworthy developments on campus; as a result, we have made it a priority to become more responsive to that need.

As an example of this effort, I have asked the offices in charge of communication matters to think of the campus first when various events and developments occur and to assist in disseminating information about those events to the university community in a timely fashion. You may have noticed that this has resulted in an increased number of campuswide E-mails and other special correspondence intended to achieve that goal.

I myself have become more aware of the powerful connection that good internal communication can produce; as a result, I have tried to keep the campus apprised of new institutional directions and issues as they have emerged, primarily through memos welcoming faculty back at the start of the academic year; presentations, such as the State of the University Address; and regular breakfast meetings with the faculty and staff, at which I have encouraged participants to initiate dialogue about issues of interest to them. In a variety of settings, I meet with student groups as well and solicit as much off-the-record conversation as possible.

But recently – just as we were arriving at the conclusion that a greater effort to enhance communication was needed – the same conclusion was being drawn by the accreditation team of the Northwest Association of Schools and Colleges. The association's report on our progress identified internal communication as one of the areas that required increased attention. That recommendation strengthened my resolve to pursue a number of internal communication initiatives, including the creation of the publication you are now reading.

So, I am pleased to introduce *Inside UNLV* and to offer the above explanation of the context in which it was created. At this point, I would also like to state the publication's goals for the record: *Inside UNLV* was established in an effort to offer the campus a fuller understanding of the various concerns of the university as a community. It will feature information on matters of interest specifically to faculty and staff, including updates on changes in policy and benefits, news from the

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RebelCard Gets New Identity

If you recently joined UNLV as a new employee then you probably already have it.

If you've been here for a while, it's time to get it.

"It" is the new RebelCard – UNLV's official identification card for all members of the campus community.

"The card is much more than just an official ID," said Michael Breitner, associate director of technology services for the RebelCard Services Center. "It has a variety of functions that are of benefit to UNLV employees. For example, you can use it to check out books from the library; or, by depositing money on your RebelCash account, you can use your card to pay for goods and services on campus."

The new card replaces the older RebelCard system, which had been in use since 1992, and, according to Breitner, had become a technological dinosaur, especially in terms of the RebelCash function.

"Unlike the old system, the new system has a web-based interface, which lets employees easily access their card accounts on-line to check their account balances and transactions history, deposit additional funds, or even deactivate their card if it becomes stolen," Breitner explained.

The card can also be used as a key that can be individually coded so that different departments on campus can put electronic locks on their office doors.

"It will work much like the card keys you get when you are staying at a hotel," Breitner said. "The employee for that particular department will just swipe their card through the reader attached to the door to open it."

Obtaining the new card is simple. The RebelCard Services Center has moved into a larger space located in the Moyer Student Union, Room 160, which previously was occupied by CSUN. The office hours are Monday-Friday from 8 a.m. to 5 p.m. You will be asked to show a driver's license or passport, then you'll stand in front of the card-making machine to get your photo taken and card made. If you have the old RebelCard, you can transfer any cash balances from it onto the new card.

"The whole process takes under three minutes and – best of all – the card is free. But keep your card safe because replacement cards cost \$15," Breitner said.

The search for a new card system began more than two years ago.

According to Breitner, the old card system, which was operated by General Meters Co., was installed in 1992, and the technology for the system was becoming out of date.



"At the president's State of the University address last year, Dr. Harter stressed the importance of UNLV being on the forefront of technology if we are to remain competitive. That really got us thinking about the importance of finding a company that was on the leading edge of card system technology," Breitner said.

After hearing dozens of presentations from different companies and actually visiting other universities to see how their systems work, UNLV decided on going with Blackboard, Inc., a company that Breitner said is well respected in the electronic services world.

The RebelCard Services Center received a \$400,000 university-sponsored grant to purchase the new system, which includes a server, computers, and peripheral operating equipment. The majority of the system's operating costs will be covered by student fees and missing-card replacement fees; a small percentage will come from transaction fees charged to vendors.

"Basically, we'll break even," Breitner said. "Our goal here is not to make a profit, but to break even in covering our costs, which we should be able to accomplish."

Students will really benefit from the expanded capabilities the new card system will provide, Breitner added.

"They will be able to use the RebelCard for most functions, including accessing their residence halls, using the facilities' washers and dryers, eating at the dining commons, and making photocopies."

In addition, Breitner said he is working with nearby businesses so that eventually the cards can be used to obtain services at area businesses located off campus.

And along with the new system comes a new term to add to your vocabulary – VTS or Value Transfer Station. There will be three VTS's located on campus – the Moyer Student Union, Lied Library, and Tonopah Living Learning and Scholarship Complex.

"By inserting cash and your card into the VTS, you can quickly add money to your RebelCard account," Breitner said. "In addition, visitors to campus can use the VTS to purchase a temporary guest card."

If you would like more information about the RebelCard, call Breitner at ext. 2351 or send an E-mail to: idcard@nevada.edu.

Student Life Reorganization Announced

UNLV's Division of Student Life recently began a reorganization process in an effort to better serve the needs of students, according to Dr. Rebecca Mills, vice president for student life.

The reorganization will create clusters of departments that will be led by the following individuals: Karen Strong, interim associate vice president for student life with responsibility for campus life; Eileen McGarry, assistant vice president for student life (overseeing student academic success); Jamie Davidson, assistant vice president for student life (overseeing student wellness); Anne Kingsley, assistant vice president for student life administration; William Sullivan, assistant vice president for retention and outreach; and James "Mac" Hayes, executive director for student life facilities.

"All of these people are highly regarded and are dedicated to the goal of making UNLV a truly student-centered university," Mills said. "Under this new leadership plan we hope to maximize efficiency, increase collaboration, and improve services."

Mills said the reorganization will create better communication and understanding about the multitude of student services and programs offered by the Division of Student Life. The services and programs that the division oversees include the Bookstore, Campus Community Development, Campus Housing, Campus Recreation, Career Services, The Center for Academic Enrichment and Outreach, Dining Commons, Disability Resources Center, International Students and Scholars, McDermott Physical Education Complex, Multicultural Student Affairs, NCAA Academic Services/Compliance, Public Safety, Student Development Center, Student Health Services, Student Counseling and Psychological Services, and the Jean Nidetch Women's Center.

Another benefit of the reorganization, Mills said, is that it will provide additional opportunities for professional development and cross-departmental collaboration for all of the staff who work in the various departments.

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Parking Garage Construction on Schedule

The 1,600-space parking garage is due to open on schedule in early 2002, said Tom Hudak, parking services manager.

"We're pleased to report that the construction is going well," Hudak said. "And we are also pleased that parking availability hasn't been affected too dramatically by the loss of some 500 spaces north of Artemus W. Ham Concert Hall that were closed to make room for the garage construction site."

He added that efforts in the last year and a half to provide alternative parking sites – through the reconfiguration of several lots and the creation of others – have helped the parking situation.

"Those efforts have resulted in an increase of more than 1,200 spaces on campus," he said.

Several other developments have occurred recently that will also benefit employees, Hudak said.

"UNLV employees who choose to pay for their parking permits through payroll deduction will now receive a tax advantage," he said. "The permit fee can be deducted on a pre-tax basis."

Also, the \$5 fee for a hanging tag has been eliminated. Parking Services has replaced the hanging tags with a

new type of adhesive permit that can be easily moved from car to car without losing adhesion. The permit will serve the same function as a hanging tag, allowing up to four vehicles to be registered under one permit.

Hudak also noted that the safety shuttle service program has been expanded with increased funding assistance provided by CSUN. Both the number of shuttles and the number of operating hours have been increased, allowing greater shuttle coverage of the Thomas & Mack Center parking lots.

Hudak said he is planning to conduct a pilot program to analyze the effectiveness of a service that provides on-line purchase of parking permits.

"If we find the service to be efficient and beneficial, we hope to offer it to the campus in fall 2002," Hudak said. "We will keep the campus posted on our findings."

Hudak also pointed out that the free lot has been relocated from the Thomas & Mack Center parking lot to its current location near the Fertitta Tennis Complex on the west side of campus.

For more information on parking, call the Parking Services Office at 895-1300.



TOM HUDAK, parking services manager, stands in front of the 1,600-space parking garage now under construction on the north end of campus. The garage is set to open in early 2002.

Reorganization *(continued from page 2)*

Inside UNLV asked the new cluster heads to share their backgrounds and explain their visions for the reorganization as they begin their new duties.



Strong

Karen Strong holds a master's degree in student personnel education from Ohio State University. She came to UNLV in 1991 as assistant director for staff and student development. In 1994, she became the associate director for residential life and in 1995 the director of campus housing.

"The reorganization of the Division of Student Life is a wonderful opportunity to better serve students, to more efficiently and effectively use our resources, and to increase collaborative efforts across the division," Strong said. "By bringing together departments with similar or well-connected functions, the way in which we work can be re-evaluated and refocused to provide a seamless learning organization. We can become more responsive to the needs of students, the division, and the university. Under the leadership of Dr. Rebecca Mills, the division is beginning a cutting-edge process that when completed will be a model for other institutions to follow. I am honored and excited to be a part of this process and look forward to the future as students and staff begin to realize the benefits of the reorganization."



McGarry

Eileen McGarry came to UNLV in 1988 as assistant director of career services and was promoted to director of career services in 1990. She holds a master of education degree in counseling and guidance and student personnel services from the University of Arizona, Tucson.

"The focus of Academic Success will be to educate and assist students to realize their full academic potential

and achieve successful career outcomes," McGarry said. "We will function as a coordinated unit to provide learning-enhancement interventions, career services, advising, transition, and enrollment support services to students — programs and services which significantly enhance student retention and success."

The key service components will be focused on the following: new student orientation and transition support services; pre-major academic advising; career services; Americans with Disabilities Act accommodations; tutoring and study skills support; international students and scholar services; and meeting NCAA academic compliance."



Davidson

Jamie Davidson holds a doctorate in counseling psychology from the University of Southern Mississippi and is a licensed psychologist in Nevada. He has served as director of UNLV's student counseling and psychological services since 1996. He came to UNLV in 1994 as a staff psychologist.

Davidson previously worked at the University of Notre Dame and the University of Georgia.

"The need for effective counseling and health services on university campuses has never been greater," Davidson said. "The challenge of pursuing an education combined with other stressors — finances, relationships, substance abuse, discrimination, depression, etc. — can have a profound influence on students to the point that their academic work and personal well-being are adversely impacted. The Student Wellness cluster will combine departmental efforts to assist students from a holistic and integrative approach. Students will be able to receive services for physical and mental health concerns, sexual assault, substance abuse, nutrition, and personal safety issues. In addition, a variety of educational and preventative interventions will be implemented with the goal of establishing a cornerstone for a lifetime of health and wellness."



Kingsley

Anne Kingsley has served as director of student services budget and administrative support since her arrival at UNLV in 1997. She holds a bachelor's degree in psychology from Queens College, City University of New York.

"I very much appreciate the leadership opportunity that Dr. Mills has given me," Kingsley said. "My first goal will be to look at the division budgets and make a recommendation as to how funds can be allocated more equitably across the division. We want to align budgets with divisional priorities. These

priorities need to be identified and then supported with available funds. The second goal will be to manage the new state-of-the-art technology services that will be implemented, such as the Campus ID/Debit Card and UNLV Online."



Sullivan

William Sullivan holds a doctorate of education in curriculum and instruction from the University of Utah. He served as director of the department for academic advancement at UNLV from 1978 to 2000, when he was promoted to executive director of The Center for Academic Enrichment and Outreach.

"I look forward to my new role within the campus community working to improve student retention and to expand outreach," Sullivan said. "This position will allow me to use my student affairs training and community-building experience to help develop university policies and community partnerships that will benefit all students. I will work with a cross section of the university community to ensure student success and academic achievement. Together we will improve UNLV's retention and graduation rates."



Hayes

James "Mac" Hayes has served as director of the McDermott Physical Education Complex since 1994. He began working for UNLV after he retired from the Army in 1993 with the rank of colonel. During his last six years in the Army, Hayes served as chief of staff to the commandant of cadets at the U. S. Military Academy at West Point.

The position is equivalent to a dean for administrative support at a university. Hayes holds a master of education degree in counseling from Duke University.

"The directors of the Division of Student Life have been working for over a year on how to best position ourselves as a division to better serve students, while at the same time maximizing efficiency and increasing both internal and external collaboration," Hayes said. "The reorganization announced by Dr. Mills is a result of those efforts. I am both pleased and honored that she has asked me to play an important role in helping to implement the reorganization. I look forward to the challenges of ensuring that our student facilities meet top standards and enhance students' academic and campus experience. Most of all, I look forward to continuing to work with the dedicated individuals who make up this division. It will be a busy and exciting time. I am convinced the biggest beneficiaries of our efforts will be the students."

Inside UNLV

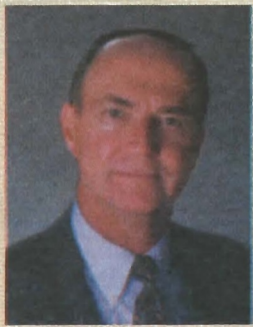
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From the Dean's Desk

by Richard Flaherty
Dean of the
College of Business

As the first of the deans to communicate with you via the new *Inside UNLV*, I would like to take the opportunity to say how delighted I am to be able to tell the campus audience more about my college. In my role as dean I spend a good deal of my time communicating with external audiences for the purpose of creating greater awareness of the College of Business and building relationships with the community. But I'm glad to have the chance to speak directly to the campus; I think it is valuable and appropriate that I share with you some of the same information that I often share with external audiences.

By way of background, I should note that the College of Business is considered a great resource to the community because of the expertise of our faculty and staff and because of the caliber of employees we help produce for the rapidly expanding Las Vegas economy. Additionally, the college provides a range of services to area businesses and to the greater community through the efforts of the Center for Business and Economic Research, the Lied Institute for Real Estate Studies, and the Nevada Small Business Development Center.

The college is also responding to the needs of the community – as well as market demands – through the creation of the executive MBA program and a joint MBA/master of science in hotel administration. Currently, business professionals are forced to go elsewhere to seek the type of educational experience that our executive MBA will offer right here in Las Vegas beginning in the fall of 2002. The MBA/master of science degree program is the result of a partnership initiated by our own internationally recognized William F. Harrah College of Hotel Administration and leaders in the hotel industry who were seeking to meet the need for well-prepared, business-minded professionals for that industry; this program admitted its first students this semester.

College of Business alumni are also helping the college extend its reach and enhance its reputation. This summer we launched the College of Business Alumni Association with the cooperation and support of the UNLV Alumni Association. Our alumni board of directors is composed of graduates from each decade that the college has existed.

Another group that has been very supportive of the college is the Executive Advisory Board. These business and community leaders volunteer their time and support the college by helping us to broaden our reach into the community.

When I interact with the members of the business community, I'm always proud to note that I have great confidence in the quality of the education provided to the students in our college. Associate Dean Nasser Daneshvary, the department chairs, and the faculty and staff work daily to collaborate with other campus units to create a positive experience for our students. We are working to create a stimulating research environment, an effective teaching focus, and a continuation of service to students and the community.

If you have comments or questions about the College of Business, please do not hesitate to call me at ext. 3362 or E-mail me at rflaherty@cmail.nevada.edu.

News FROM THE COLLEGES

Dental School

The School of Dentistry is stepping into the ring to take on tobacco in high schools with its "Crackdown on Cancer" program. The new project, which was funded this year through a \$1.3 million grant from tobacco settlement funds, will screen high school students for symptoms of oral disease caused by tobacco.

Licensed dental professionals trained in tobacco-related pathologies will travel throughout the state with a mobile dental clinic to bring these free screenings to students. The oral health screenings are designed to identify the early symptoms of oral disease so that the youth can seek medical help.

Oral cancer, one of the most serious diseases caused by tobacco use, is also highly lethal if not caught early. Students with symptoms of oral disease will be shown these early indicators in their own mouths with the help of mirrors and intraoral cameras. They will also receive one-on-one counseling to quit tobacco use before the situation becomes serious. If serious conditions already exist, the student will be referred to school health officials for immediate medical attention. They will also be given referrals to no-cost cessation programs.

College of Education

Three new doctoral programs have been developed by the College of Education in the past year and now are available to students.

In an effort to ensure high quality and timely graduate education, these three programs reflect interdisciplinary studies and provide opportunities for individuals to pursue state-of-the-art programs designed to prepare candidates for the challenges of the 21st century.

The Ph.D. in Teacher Education is grounded in the concept of master teacher educators who recognize the multiplicity of issues surrounding teacher education. With a focus on preparing candidates in theory and practice of teaching adult learners in the context of higher education, this program is dedicated solely to the preparation of teacher educators. The impetus for this focus is based in the national trend toward a redesign of teacher education based more in pedagogy and less in content mastery.

The Ph.D. program in Learning and Technology is designed to enable students to become independent scholars who are able to make significant contributions to knowledge in the discipline of educational psychology and the field of educational technology. The focus of the program is on the assessment and understanding of learning outcomes and processes in technology-rich learning environments and in modifying those environments in ways that promote more effective learning.

The Department of Educational Leadership also is starting a new Ph.D. program. Built upon a foundation of core knowledge with a strong emphasis on research, the program provides students with the opportunity to select higher education administration, student affairs, or corporate training as their area of emphasis.

Engineering College

The Howard R. Hughes College of Engineering recently opened its new Center for Academic Advising. Jeanette M. Sorensen, director of advising and assessment, will be responsible for developing the new advising center, coordinating the centralization of academic services for undergraduate engineering students, and developing a recruitment program to attract top-notch local and out-of-state students to engineering majors at UNLV.

"The primary goal of the center will be to ensure that engineering students receive one-on-one advising that will help them to feel more connected to the college and the UNLV community," Sorensen said. "The goal is

to support students in their efforts to make informed academic and professional decisions by providing access to professional advisers who are well informed in the areas of curriculum requirements, trends in technology, as well as university policies and services."

For more information, please contact the center at ext. 2522.

College of Extended Studies

The Downtown Center at 4th Street and Clark Avenue is keeping the Continuing Education staff busy with everything from furnishing the site to conducting classes, including courses in paralegal, banking, and computer studies. The School of Communication is conducting its second COS 101 section there, while Sociology also scheduled a section of SOC 101 downtown for fall.

Continuing Education has collaborated in starting three new undergraduate programs, working with the Department of Special Education and the College of Health Sciences in the area of speech pathology; with Distance Education and the Department of Civil and Environmental Engineering in the area of land surveying; and with the Department of Public Administration in fire science and public safety.

Collaborating with the College of Hotel Management, Continuing Education now offers a new certificate in hotel management.

In other college news:

— Summer Term set a new enrollment record with 12,128 students in 2001.

— The Radiography Certificate Program is responding to a national radiographer shortage by increasing admissions. This year the program accepted 45 students, an increase of 10.

— Physical Education Activities enrollment climbed from about 700 students per semester to more than 1,000 during the last year. Ice skating, ice hockey, cardio kickboxing, sports officiating, fundamentals of basketball, and senior fitness classes are now offered.

— The gerontology certificate program hosted the Governor's Commission on Aging, and a Healthy Aging conference this year.

College of Fine Arts

Forty-two students and 10 faculty members spent three weeks in Scotland this summer for the Edinburgh Festival, the world's largest arts festival. Groups representing the Departments of Film, Music, Theatre, and Dance presented eight avant-garde productions. This is the third year UNLV has performed at the festival.

School of Architecture professor Mark Hoversten, received a \$180,000 grant from the Nevada Department of Transportation to provide professional design services for preparation of a statewide landscape master plan. He also was honored for his efforts in landscape by being designated a Fellow in the American Society of Landscape Architects.

Robert Tracy will be curating two exhibitions on the UNLV campus during the fall 2001 semester. "Vegas Vanitas" features work by Robert Beckmann and will be installed in the Artemus Ham Concert Hall Lobby Gallery. "Hidden Lives – Private Visions" will be installed in the Marjorie Barrick Museum Gallery and will feature contemporary work by Irish and Northern Irish artists. Tracy also is working closely with English professor Doug Unger and UNLV's Creative Writing Center to welcome contemporary Irish poet John MacNamee, who is featured in the Irish exhibition.

Launched in the fall of 2000, the Nevada Conservatory Theatre is celebrating its inaugural season as a professional company housed in the Judy Bayley Theatre in conjunction with University Theatre's 2001-2002 sea-

son. The first production, which will begin later this month, is Martin McDonagh's critically acclaimed play *The Beauty Queen of Leenane* directed by Robert Brewer.

Graduate College

During the past year, a number of new graduate programs consistent with the recent trend toward "smart" degrees noted in *U.S. News & World Report* have been developed by UNLV and approved by the UCCSN Board of Regents, as have several new doctoral/research programs.

"Smart degrees," which are intended to provide innovative, flexible and "real-world" training to specific target audiences, include the new Executive MBA, Executive Ed.D., and the Professional M.A. in Criminal Justice. Also, a new M.S. in Biochemistry will provide scientists for the developing biotechnology industry in Southern Nevada.

The emerging trend for interdisciplinary programs is seen in the new dual-degree program offering the MBA/M.S. in Hotel Administration that will provide UNLV graduates a unique experience and degree in a highly competitive job market. The new Ph.D. in Learning and Technology (Dept. of Educational Psychology), Ph.D. in Teacher Education (Dept. of Curriculum and Instruction), Ph.D. in Special Education (Dept. of Special Education), and the Ph.D. in Educational Leadership-Higher Education Administration and Post-Secondary Education (Dept. of Educational Leadership) will position UNLV as a leader in education research and technology.

These programs bring the current total of UNLV graduate degree programs to 86 with 24 of those being doctoral programs. This program growth coupled to the progressive increase in the number of doctoral graduates each year (31 this year) brings UNLV closer to its goal of becoming a Doctoral/Research Extensive University as defined by the Carnegie Foundation for the Advancement of Teaching.

College of Health Sciences

The college is beginning the new academic year by launching two additional graduate nursing tracks – programs for pediatric nurse practitioners and geriatric nurse practitioners.

At the same time, the bachelor's degree in nutritional sciences is growing rapidly and has recently received full approval for the Didactic Program in Dietetics curriculum from the national accrediting agency.

The Department of Kinesiology has added exciting new faculty in the area of sports injury management and an internationally renowned faculty member in biomechanics.

During the summer, the first annual summer nursing camp, "Nursing Connect," took place. A joint collaboration between UNLV, Sunrise Hospital and Medical Center, and the Southern Nevada Area Health Education Center, the camp was a wonderful success. It introduced high school students to the variety of opportunities available in the nursing profession.

Six faculty members from the college presented research papers during the summer at international professional conferences in Norway, Holland, Germany, Japan, and Denmark.

Honors College

The UNLV Honors College, which began in 1985 with 38 students, has hit an all-time enrollment record this fall with nearly 800 students choosing to participate

in either the university honors track or the departmental honors track.

The college, which is being headed by Fine Arts Dean Jeff Koep while a search is conducted for a permanent dean, is designed to provide participants with unusually rigorous courses and with extra intellectual opportunities. Admittance to the college is based on a number of factors, including college entrance exam scores, high school class ranking, grades, and completion of an assigned essay.

Joining Koep at the Honors College this fall is Susanne Pierce, who will serve as special assistant to the dean. Bev Sabedra will continue as the college's management assistant.

The staff and students of the Honors College now are enjoying their offices, student lounge, and computer lab in the Lied Library. A grand opening/open house to allow the rest of the campus community to see their new facilities is being planned for October.

College of Hotel Administration

The Stan Fulton Building, which contains the new gaming management education facilities, opened during the last academic year.

Fulton, recently retired chairman of Anchor Gaming, donated \$6.2 million for the building.

This facility, unique in the world, is home to the UNLV International Gaming Institute (IGI), and the hospitality management outreach efforts of the college. In addition, the Ace Denken Research Suite contains the administrative offices of the assistant dean for research. Special facilities in this building include a fully operational casino laboratory of nearly 4,000 square feet, which was created to allow students and researchers to view the fully operational, state-of-the-art surveillance system donated by Southwest Surveillance Systems. The "open ceiling" displays the intricate layout of the "eye-in-the-sky," while the surveillance room with its multiple monitors and videotaping shows the observer that which can rarely be observed in an operating casino.

A lounge designed by Paul Steelman will be added to the building. This fully operational bar/lounge will be open for special events and will be an excellent laboratory for students in the new beverage management major. It is a gift from Larry Ruvo, Southern Wine and Spirits, and Paul Steelman, Ltd.

As the primary purpose of the IGI is industry outreach, the facility contains many seminar rooms. In addition, there is a 21-station computer room with the latest industry software.

The college is already very actively engaged in a variety of educational and training endeavors having recently hosted groups from as far away as Japan and Australia. To learn more about the activities of the IGI, check the website at http://www.unlv.edu/Research_Centers/International_Gaming_Institute/

Law School

A distinctive feature of the first-year law program at the Boyd School of Law is the community service requirement. This program, which is a graduation requirement, was developed by Associate Dean Christine Smith and associate professor Mary Berkheiser, in conjunction with Assemblywoman Barbara Buckley, who is executive director of Clark County Legal Services.

The program is an important element of the law school's commitment to serving the citizens of Nevada by increasing their access to legal knowledge and legal services regardless of their financial circumstances. Every law student is required to devote 20 hours to this pro-

gram, under the supervision of a faculty coordinator. Each team of three or four students is responsible for developing an educational program for persons who lack legal representation but who wish to acquire basic knowledge of a particular area of law, such as landlord/tenant, divorce, paternity, child custody, or bankruptcy, or who need an introduction to basic procedures in family court or small claims court. Since the spring of 1999 the program has served nearly 4,000 people.

Besides providing an educational opportunity for the public, the community service program benefits the students by offering them a "professionalizing" experience that heightens their awareness of the community's unmet needs for legal services while also enabling the students to experience the personal satisfaction of pro bono work. The hope is that graduates of the William S. Boyd School of Law will want to make public interest and pro bono work an important element of their professional lives.

College of Liberal Arts

Two significant milestones for Women's Studies at UNLV were achieved earlier this year.

First, the UCCSN Board of Regents approved the requested change in status of Women's Studies from a program to a department.

Shortly after that action, President Harter approved the creation of a Graduate Certificate in Women's Studies – the first graduate certificate to be offered at UNLV. This certificate was designed in response to growing demand by both graduate students and working professionals.

"Because graduate study typically centers on one discipline, students usually encounter Women's Studies scholarship in something of a piecemeal fashion," said Rainier Spencer, associate dean of the College of Liberal Studies. "The more systematic, course-centered focus of a certificate program will remedy this problem and offer a credential that can be a substantial asset in the job market."

"We're proud of the work done by students and faculty affiliated with women's studies here over the past decade and look forward to even more accomplishments in the future."

University Libraries

This fall the University Libraries will offer a series of seminars designed to keep faculty up to date with information technology and resources crucial to research and teaching.

New this semester, are sessions on the 'Invisible Web,' the valuable collections of data and information buried beyond the reach of traditional search engines. Also new is our "Designing the 21st Century Research Assignment," a hands-on seminar exploring assignment redesign that asks students to demonstrate both content competence and also basic information literacy — the ability to identify, access, evaluate, and make effective use of information in its various formats.

Other seminars offered include "Deterring & Detecting Plagiarism," "Ethnic Studies & Multicultural Resources," "Infotrieve Document Delivery Direct & Table of Contents Service," "Spotlight on New Resources," and more.

For the full schedule and RSVP information, visit our departmental web site at <http://www.library.unlv.edu/inst/> and click on the Faculty Seminar Series link. UNLV staff and graduate students involved in teaching or research support for their departments are invited to participate in the seminar series as well.

In addition, the Libraries' Instruction Department offers sessions for students on topics such as "Evaluating Internet Sites & Pages" and finding books and articles

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Spotlight ON ACCOMPLISHMENTS



Harp

Margaret Harp (Foreign Languages) presented a paper, "The French livres d'artiste: Twentieth-Century Illustrations for Seventeenth-Century Masterpieces," at the 2001 meeting of the Society for the History of Authorship, Readership and Printing at the University of William and Mary in Williamsburg, Va., in July.

William Thompson (Public Administration) made a presentation on "Potential Impacts of Proposed Casinos for Israel" to the executive board of Mifal Hapayis (The National Lottery of Israel) in Tel Aviv in July.

Susan Meacham (Nutrition Sciences) presented a paper, "Dietary Assessment Techniques Available for Boron Intake Determinations," at the Boron 2001 international meeting held in Bonn, Germany. The paper will be published in the *Journal of Trace and Microprobe Technique*.

Russel A. Kost III (Foundation) was an invited speaker at the Council for Advancement and Support of Education (CASE) International Assembly in San Francisco. He spoke about "Motivating Planned Gifts: The Truth About Taxes." CASE is an international association of advancement officers, comprised of alumni, administrators, fundraisers, public relations managers, publication editors, and government relations officers. The assembly is the annual senior conference for CASE.

Sandra Owens-Kane (Social Work) presented a refereed workshop, "Maintaining the Psychological Well-Being of Ethnically Diverse Elder Caregivers: What Can We Do to Help?" at the 17th World Congress of the International Association of Gerontology held in Vancouver, British Columbia, in July. She recently presented an invited workshop, "Cultural Diversity in the Workplace: Towards Improving Cultural Competency," to all staff at an Economic Opportunity Board of Clark County Substance Abuse Treatment Center. This summer she evaluated a Clark County Department of Family and Youth Services pilot project, "Eagle Leadership Program," designed to deter court-supervised juvenile offenders from further criminal behavior.



Watson

Martha Watson (Urban Affairs) has been appointed as the Nevada representative to the board of the Western States Arts Federation (WESTAF). The federation is a non-profit service organization dedicated to the creative advancement and preservation of the arts in Alaska, Arizona, California, Colorado, Idaho, Montana, Nevada, New Mexico, Oregon, Utah, Washington, and Wyoming. It is governed by a 22-member board of trustees, which includes representatives from each of those states. Watson's duties will include serving as a liaison between WESTAF and the arts community in Nevada.

Barbara Wallace (History) presented a paper, "Free

African American Female Preachers in Baltimore," at the conference of the Society for Historians of the Early American Republic, held at Johns Hopkins University.

Kim DeLibro (Music) is the harp instructor of Emily Montoya, winner of the Emerson Electric Co. Scholarship, which is awarded annually to only one student from Nevada. The award is a full scholarship for the eight-week program at Interlochen Arts Camp. Montoya is the third of DeLibro's students to win the award.

Peter Shiue (Mathematical Sciences) presented an invited talk, "On the Number of Primitive Polynomials over Finite Fields," at the second Lethbridge Workshop on Designs, Codes, Cryptography and Graph Theory at the University of Lethbridge in Lethbridge, Alberta, Canada, in July. He also delivered an invited address, "On a Partition of a Finite Set," at the International Conference on Renaissance of Combinatorics 2001 held at Nankai University in Tianjin, Peoples Republic of China, in July.

John Massengale (Kinesiology) was recently appointed to the Credentials Committee of the Research Consortium of the American Alliance for Health, Physical Education, Recreation and Dance (AAHPERD). The six-member committee is charged with the responsibility of determining which AAHPERD members are qualified for advancement to Fellow status in the research consortium.



Cruz

Patricia Cruz, Mark P. Buttner, and Linda D. Stetzenbach (Harry Reid Center) coauthored an article, "Specific Detection of *Stachybotrys chartarum* in Pure Culture Using Quantitative Polymerase Chain Reaction," which was recently published in the journal *Molecular and Cellular Probes*.

Mayumi Itoh (Political Science) has been elected secretary/treasurer of Asian Studies on the Pacific Coast, a regional conference of the Association for Asian Studies.

Carl Tobias and Jeff Stempel (Law) recently were published in Duke University's *Law and Contemporary Problems* special symposium issue on *Complex Litigation at the Millennium*. Tobias contributed "A Modest Reform for Federal Procedural Rulemaking." Stempel's article was "Ulysses Tied to the Generic Whipping Post: The Continuing Odyssey of Discovery 'Reform.'"



Eden

Brad Eden (Lied Library) had the article "Getting Started with Library Digitization Projects: Funding Your First (and Subsequent) Digital Projects" published in a recent issue of *The Bottom Line: Managing Library Finances*.

John Massengale (Kinesiology) recently published an invited chapter in a new book, *Administrative Leadership in Health, Kinesiology, and Leisure Studies*. The chapter was titled "Leadership Behavior and Conflict

Management" and was co-authored with Charles Ash of Kennesaw State University.



Gamez

Jose Gamez, (Architecture) recently participated in two sessions in the ACSA International Meeting in Istanbul, Turkey. He presented a paper, "Chicano Art and Postcolonial Resistance in East Los Angeles," and he also co-chaired a workshop on "Spatial Practices and Cultural Studies Methods." The conference was held in June.

Patricia Cruz, Mark Buttner, and Linda Stetzenbach (Harry Reid Center) presented two papers, "Specific Detection of *Stachybotrys chartarum* in Pure Culture Using Quantitative Polymerase Chain Reaction" and "Detection and Quantitation of *Aspergillus fumigatus* in Pure Culture Using Polymerase Chain Reaction," at the 101st General Meeting of the American Society for Microbiology in Orlando, Fla.

Linda Stetzenbach, Mark Buttner, and Ali Alavi (Harry Reid Center) presented a paper, "Evaluation of the Efficacy of Four Carpet Cleaning Methods in Reducing Fungal Contamination in Carpet," at the 101st General Meeting of the American Society for Microbiology in Orlando, Fla.

Mehran Tamadonfar (Political Science) presented a paper, "Western Development, Social Decline, and Third World Developmental Alternatives," at the 12th International Symposium of the Inter-university Consortium for International Social Development held in Istanbul, Turkey, in June.

Tom Sharpe (Health & Physical Education) co-authored an article, "Incorporating a Multisource Assessment Approach in a Teacher Education Program," that appeared in the journal *Education*.

Margaret Harp (Foreign Languages) had her article, "The Chateau Anet as Artistic Inspiration," published in *Quiddians*.

Dick Benoit (Continuing Education) received an honorable mention in the University Continuing Education Association 2001 Excellence in Marketing and Publications awards competition. He was recognized for the UNLV Downtown Center grand opening special event and promotional campaign plan.



Beller

Denis Beller (Harry Reid Center) was an invited member of an energy panel at the Idaho State University Extension in Idaho Falls in June. Panelists addressed implications of the energy crisis in the Western states on the costs and environmental consequences of current and future electricity supplies in Idaho and nationwide. U.S. Sen. Larry Craig of Idaho was the moderator of the public meeting.

Introducing *Inside UNLV* (continued from page 2)

colleges, and articles about programs and research. It will also feature columns written by the deans, various administrators, and myself, providing the campus the opportunity to hear regularly and directly from the people who guide the course of the institution. It is my hope that these columns in particular will enable administrators to become more proactive in reaching out to all corners of the campus to convey with insight the kinds of information that will help all faculty and staff perform their jobs with greater effectiveness and satisfaction.

It is also my hope that this publication will begin to serve a perhaps more abstract, but deeper need as well – to foster a greater bond among us. We are so often focused on the tasks at hand that we forget to feel – or to discuss – the strength to be found in our unity. We work together, side by side, with a shared mission; the value of that relationship should not be underestimated. If we do not take the time to nurture that relationship through better communication, it – like most human relationships – will not have the chance to flourish.

So, by establishing this publication, we take a modest step toward communicating more effectively about our work and, with it, make a larger commitment to strive toward the goal of imbuing the campus with a greater sense of community. That is my long-term goal for this publication. For now, please take the time to read the first issue, and let us know what you think; we have included a suggestion box on the back page that we hope you will use to offer your feedback about the publication. Once again, welcome to *Inside UNLV*.

Paul Ferguson Appointed Senior Vice Provost



Ferguson

President Carol C. Harter and Provost Ray Alden have announced the appointment of Graduate College Dean Paul Ferguson as senior vice provost.

In this newly created position, he will serve as the provost's executive officer and chief of staff. In that role he will coordinate strategic planning, implementation, and integration of academic, research, and creative activities within Academic Affairs, including coordination of faculty development programs. He also

will serve as the provost's liaison with the Council of Deans, department chairs, and directors in areas of academic and research policy, programs, and procedures.

Ferguson will remain as dean of the Graduate College and will work to improve the integration of graduate studies and research with the vice provost of research.

"In his role as dean of the Graduate College, I have been very impressed with Paul's insights and interpersonal skills, as well as his ability to work with all of the colleges in making long-term strategic plans," Alden said. "This new role will capitalize on his strengths and will allow the Provost's Office to place a greater focus on planning and on integrating all aspects of academic,

research, professional service, and creative activities on campus."

This initiative is a result, in part, of recent evaluations of the role of research in the overall mission of UNLV and the clear goal to improve integration of academic and research planning, as well as the need to enhance the assessment and accountability of academic, research, and creative activities.

In addition to his service as dean of the Graduate College during the last two years, Ferguson brings to this position experience in strategic planning, assessment, and professional development gained as vice provost and dean of graduate studies and research at the University of Louisiana, Monroe, prior to his arrival at UNLV.

Thomas Hagge Joins UNLV as Associate Vice President

Thomas Hagge thrives on opportunities and challenges.

That's why the job as UNLV's associate vice president for facilities management and planning caught his eye when it was advertised in the *Chronicle of Higher Education*.

And now that he's here, he's already thoroughly involved in the myriad projects under way on campus.

Hagge, who arrived on campus Aug. 1, came to UNLV from the 43,000-student Texas A&M University where he most recently was the interim executive associate director for physical plant – a job that made him the "number two" man in a division with 1,050 staff members and the responsibility of maintaining more than 17 million square feet of physical plant spread across 5,000 acres. He had worked at A&M since 1996, originally joining the staff there as associate director for utilities.

At UNLV he will oversee the departments of administrative services; building services; communication services; environmental health and safety; landscape, grounds, and arboretum; and planning and construction.

Hagge said that when he interviewed for the job at UNLV, he found a couple of things particularly appealing.

"It begins with the 'can-do' attitude of the people I met both within facilities management and in university leadership, as well as on the search committee. It seemed to be a 'damn the torpedoes' type culture," he said.

"When you're in a place as big as Texas A&M decisions involve many more people and can move slowly.

"One thing that struck me during my interview here was how often I heard the word 'entrepreneurial,'" the Navy veteran said. "It was used again and again, and I liked that.

"I was definitely impressed with the determination and infectious enthusiasm – particularly in the senior leaders."

Juanita P. Fain, vice president for administration, said, "We think Tom is going to prove to be a very good fit for this job. His range of work experience both at universities and in the Navy gives him the background and the knowledge we were seeking."

Hagge said he knew before he arrived here that facilities management and planning is in the midst of many building projects and has even more on the drawing board. He said he finds that scope and range of activity attractive.

"The job itself is fairly daunting, but I've spent my life doing jobs like this."

Hagge recalled some of the challenges he faced when he first arrived at Texas A&M University.



Hagge

"Consistent with a career pattern of seeking or being assigned to difficult positions, I came to the associate director for utilities position when the department was experiencing difficulties," he said. "The staff was fragmented, morale was low, and there were no plans for anything.

"Within two years we had a new, business-like organization, remarkably improved morale, a \$56 million utilities capital plan, and the first attempt in recent memory to rationalize the \$45 million utilities budget," he said. "We had re-established a harmonious relationship with the academic community through the Energy Systems Laboratory of the Texas Engineering Experiment Station. We had established new cooperative relations with neighboring cities and the county through joint initiatives in water, wastewater, and power.

"I like it when the tasks are big and the expectations are high," Hagge said. "I like to be around people who are free thinkers – who accept risk and who think that work ought to be fun. I think I'll like it here at UNLV."

Hagge earned a master's degree in civil engineering from the University of Iowa and a bachelor's degree in mechanical engineering from Iowa State University. He is a retired professional engineer. Hagge also holds a certificate from the Advanced Management Program at the Kellogg Graduate School of Management at Northwestern University.

He and his wife, Donna, have three grown sons.

Colleges *(continued from page 5)*

using library tools. Schedule a class session with us and we can customize the session to address your research assignment. For more information, again, visit our web site.

College of Sciences

Frederick Bachhuber, a member of the UNLV faculty since 1974, has been selected to serve as interim dean of the College of Sciences.

He moved into that position on July 1, following the resignation of Interim Dean Peter Starkweather, who chose to return to teaching duties in the Department of Biological Sciences. He had served as interim dean for one year. Before that, he spent three years as associate dean.

Bachhuber, who earned his Ph.D. from the University of New Mexico in 1971, first came to UNLV in 1974 as a faculty member in the Department of Geoscience. He has served as department chair since 1997.

He will serve as interim dean until a search for a permanent replacement is concluded.

In other appointments within the college, Rodney

Metcalf has been elected chair of the Department of Geoscience, while Rohan Dalpatadu and Ebrahim Salehi have been elected co-chairs of the Department of Mathematical Sciences.

College of Urban Affairs

The medical clinic at MASH Village is the setting for one of the many academic research projects currently being conducted by faculty members in the Greenspun College of Urban Affairs.

This project actually pairs a Greenspun faculty member, Pat Markos, an associate counseling professor, with a colleague from the College of Liberal Arts, assistant psychology professor Dan Allen, in a collaborative project that provides much-needed service to the Southern Nevada community while at the same time providing the professors with rich material for a trio of research projects.

Markos and Allen are two of the founding members of the medical clinic at MASH Village – the only free medical facility in Las Vegas to serve exclusively the

homeless and the uninsured poor. Since the clinic opened in May 2000, nearly 5,000 patients have been treated there.

In addition to providing the homeless with badly needed health care, the clinic provides the professors with an ideal place to conduct research they believe will provide valuable information on the psychological and medical needs of the homeless.

The studies being conducted by the pair, who received a \$585,000 Applied Research Initiative grant from UNLV for the project, are:

— A study designed to track the types of medical illnesses suffered by the homeless and to determine how the provision of medical services affects the way this population accesses health care.

— A study that seeks to determine how and why older women become homeless and how their medical and mental health needs differ from those of men.

— A project concerned with the medical and psychiatric functioning of homeless women across the life span. The professors plan to evaluate 300 homeless women of varying ages to see if they can find differences among the age groups.



OPENING for fall semester is the Lee and Thomas Beam Music Center, a 35,000-square-foot building that features many amenities, including a recital hall, recording studio, and music library listening center.

easier for students to access a variety of services in one location.
— **Science and Engineering.** This proposed 185,000-square-foot-facility received \$8.8 million in funding from the 2001 Legislature for advance planning and infrastructure development. Plans call for the building to allow the full integration of the teaching and research needs of the hard sciences and of engineering for at least 10 years. The project is slated to be built north of the Beam Engineering Complex and White Hall and should be completed by fall 2005. The estimated total project cost is \$75 million.



WORKERS labor on the renovation project that ultimately will turn what was the campus library into quarters for the William S. Boyd School of Law and for some university administrative offices.

Construction (continued from page 1)

— **Campus Services Building.** (Okay, we admit it. It's the one that was nicknamed "the Bubba Building." But doesn't CSB have a more dignified ring?) As *Inside UNLV* went to press, it was anticipated that offices would be moving into this two-story, 80,000-square-foot modular building in September. More than a dozen offices, including those of the associate vice president for facilities management and planning, controller, human resources, purchasing, and diversity initiatives will be relocating into the building. Move-in previously had been delayed while building code issues were being addressed and enhancements were being made.

— **Eller Media Softball Stadium at Jim Rogers Field.** The \$2.7 million stadium is on line to be completed in November. The 770-seat stadium meets all NCAA requirements. It will feature a 1,700-square-foot press/concession building and a 550-square-foot ticket booth/storage building. The project, which was designed by KGA Architects and built by KBA Construction Company, was funded by gifts from Eller Media (formerly Donrey Outdoor Advertising), philanthropists Jim Rogers and Jerry and Sue Lykins, various other donors to UNLV Athletics, and the UNLV Foundation.

— **William S. Boyd Hall and the James E. Rogers Center for Administration and Justice.** What was formerly the James R. Dickinson Library is in the process of being renovated at a cost of \$15 million. The first phase of the project involves remodeling 129,000 square feet of the existing facility to house the William S. Boyd School of Law in the portion that will be called William S. Boyd Hall. That portion of the project is slated for completion in time for fall semester 2002. The second phase, which will begin after the law school portion is complete, will be the renovation of 40,000 square feet of the facility to house UNLV administrative offices in what will be known as the James E. Rogers Center for Administration and Justice.

— **Lynn Bennett Early Childhood Development Center.** The center, which will be composed of six buildings containing 20,000 square feet, will house the early childhood program (preschool center) now located in the Carlson Education Building. It will be built just east of the William Bennett Professional Development Center and is expected to be completed by fall 2002. The \$5 million project is being funded by a donation from philanthropists William and Lynn Bennett. Architect Eric Strain was selected for the project through a design competition.

— **Wright Hall Renovation and Expansion.** Home to several departments within the College of Liberal Arts, Wright Hall is slated to undergo both a renovation and an expansion. The total project cost is anticipated to be \$20 million; work is scheduled to be completed in the fall of 2003. The existing 22,000-square-foot office wing will be remodeled, while the existing classroom wing will

be demolished. Two new wings – one for offices and another for classrooms – will be built. The two new wings will contain 60,000 square feet. During the remodeling and construction, the academic departments now housed in Wright Hall will be temporarily moved to a trailer complex to be located on the old softball field. An exception will be the Anthropology Department labs, which will be moved temporarily into the Westfall Building. As part of the Wright Hall project, a second east-west academic mall is being planned to connect the area near the Moyer Student Union to the area near the Lied Library and the Classroom Building Complex. Construction on Wright Hall is expected to start in April.

— **Student Services Building.** The planning process is moving forward for a 20,000-square-foot addition to this building. An architect has not yet been selected for this project, which is tentatively scheduled for completion in the fall of 2004. The project, which is estimated to cost \$6.5 million, will involve building a third wing south of the two existing wings. When this project is completed, it is anticipated that additional student services offices, including those of admissions, registrar, and student financial services, will relocate to this building, making it

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As we introduce this new publication, we want to hear back from our readers about what they have found valuable in *Inside UNLV*. So please take a few moments and complete the following form, and then clip it out and send it to us at UNLV News and Public Information, mailstop 1012.

Did you find the information in *Inside UNLV* interesting? Yes _____ No _____
Did you find the information in *Inside UNLV* useful? Yes _____ No _____
Did you find the information in *Inside UNLV* accurate? Yes _____ No _____

Which part did you enjoy the most? The least? Why?

What else would you like to see included in this publication?

Thank you for your time!